

Company Presentation

TDK was founded as a venture enterprise in 1935 for the purpose of industrializing a magnetic material called ferrite, which was invented at the Tokyo Institute of Technology. TDK's corporate motto is "Contribute to culture and industry through creativity," a message that embodies the company's founding spirit. Guided by this spirit, in the ensuing years TDK has sought to refine its materials and process technologies, as it develops new products that satisfy market needs. Concurrently, TDK has advanced globalization and diversification of its business operations while actively pursuing M&As, collaboration with external partners and other initiatives. As a result, TDK today is engaged in four main businesses: Passive Components, Sensor Application Products, Magnetic Application Products, and Energy Application Products.

Looking ahead, TDK would like to remain a dynamic company that continues to deliver even higher value to all stakeholders, including shareholders, customers, suppliers, employees and local communities, by bringing together the entire Group's strengths while taking full advantage of the strengths of each Group company, and constantly drawing on innovative thinking and a willingness to tackle new challenges.

Share Data 26/01/2022

Currency	JPY	Volume	2,653,800
Previous Close	3,925	Number of Shares (mil)	388.77
Change (%)	-1.88	Market Cap (mil)	1,525,930.01

Key figures (Years ended March 31 or as of March 31)

Millions of yen	2019	2020	2021
Net sales	1,381,806	1,363,037	1,479,008
Operating income	107,823	97,870	111,535
Net income	82,205	57,780	79,340
Cash flows from operating activities	140,274	222,390	222,814
Cash flows from investing activities	-140,179	-41,964	-231,488
Cash flows from financing activities	9,435	-121,769	29,193

Yen			
Net income per share (basic)	651.0	457.5	628.1
Dividends per common share	160	180	180
Net assets per share	6,947	6,681	7,944

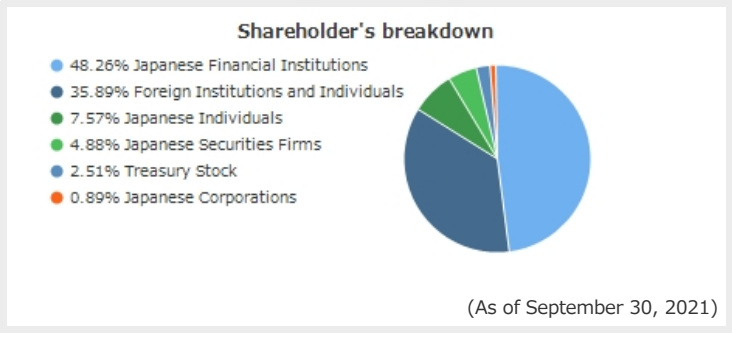
Millions of yen			
Total assets	1,992,480	1,943,379	2,401,433
Stockholders' equity	877,290	843,957	1,003,538
Common stock	32,641	32,641	32,641
Working capital	208,165	247,577	221,909
Capital expenditures	173,592	173,429	212,355
Depreciation and amortization	106,631	124,984	140,285
Research and development	115,155	117,489	127,046

%			
ROE	9.7	6.7	8.6
ROA	4.2	2.9	3.7
Shareholders' equity ratio	44.0	43.4	41.8
Ratio of overseas production to net sales	85.4	84.4	86.2
Ratio of overseas sales to net sales	91.8	91.9	92.1

Number of employees	104,781	107,138	129,284
Number of shares issued (THS)	129,590	129,590	129,590
Average exchange rate (US\$/¥)	110.94	108.82	106.05
Average exchange rate (Euro/¥)	128.48	120.92	123.67

Director

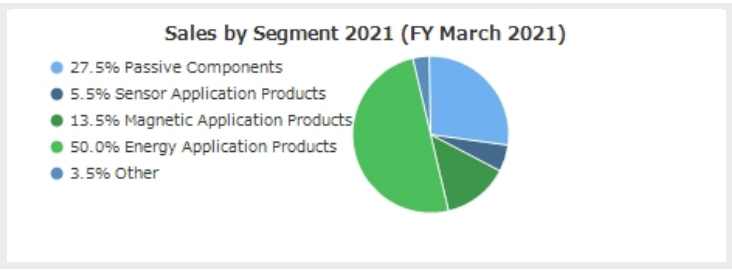
President and Chief Executive Officer (CEO) Shigenao Ishiguro



Principal Shareholders (ten largest shareholders)
(As of September 30, 2021)

Name	Number of Shares Held (In thousands)	Ratio of Shareholding
The Master Trust Bank of Japan, Ltd.(Trust account)	32,255	25.53%
Custody Bank of Japan, Ltd.(Trust account)	14,029	11.10%
SSBTC CLIENT OMNIBUS ACCOUNT	3,101	2.45%
Custody Bank of Japan, Ltd.(Securities investment trust account)	2,876	2.28%
STATE STREET BANK WEST CLIENT - TREATY 505234	2,278	1.80%
Custody Bank of Japan, Ltd.(Trust account 7)	2,144	1.70%
Custody Bank of Japan, Ltd.(Trust account 9)	2,009	1.59%
JP MORGAN CHASE BANK 385781	1,507	1.19%
JP MORGAN CHASE BANK 385632	1,497	1.19%
GOVERNMENT OF NORWAY	1,465	1.16%

(Notes)
1. Ratio of Shareholding is calculated deducting 3,258,842 shares of treasury stock.



Company contacts

TDK Corporation
Nihonbashi Takashimaya Mitsui Building
2-5-1, Nihonbashi, Chuo-ku,
Tokyo, Japan

Tel: 81-3-6778-1055
Fax: 81-3-6778-1177
<https://www.tdk.com/en/index.html>

