Market: Tokyo Symbol: 9616 ISIN: JP3253900009 Sector: Services

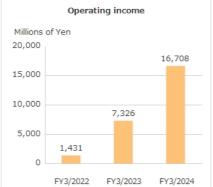
Kyoritsu Maintenance Co., Ltd. was established in 1979, beginning with its cafeteria contracting business. The Company continued to develop, expanding its business domain to include the dormitory business, through which it operates student and employee dormitories, and the hotel business, through which it manages its Dormy Inn business hotels and resort hotels.

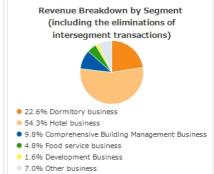
Today, the Company operates more than 510 dormitory and Domeal (one-room) facilities throughout Japan. Including both our Dormy Inn and resort hotel facilities, the Company also manages more than 130 hotels in Japan, which are utilized by numerous guests. The Company is working to achieve further growth by continuing to create food, housing, and overnight stays that its guests will remember for a lifetime.











FY3/2024

Key figures	(Millions of Yen)		
	FY3/2022	FY3/2023	FY3/2024
Net sales	173,701	175,630	204,126
Operating income	1,431	7,326	16,708
Net income	539	4,241	12,414
Capital investments	9,519	13,338	17,904
Depreciation	6,070	6,117	6,780
Cash flows from operating activities	25,721	7,753	24,083
Cash flows from investing activities	(16,731)	(6,651)	(31,533)
Cash flows from financing activities	4,130	16,982	(16,792)
Total assets	241,723	272,308	270,921
Net assets	70,586	74,579	86,604
Operating margin (%)	0.8	4.2	8.2
ROE (%)	0.8	5.8	15.4
ROA (%)	0.8	2.8	7.8
Capital adequacy ratio (%)	29.2	27.4	32.0
Dividend payout ratio (%)	144.6	20.2	15.4
Number of employees (people, consolidated)	5,639	5,682	5,939
Net assets per share (yen)	1,810.40	956.14	1,109.91
Net income per share (yen)	13.83	54.38	159.12
Dividends per share (yen)	20.00	22.00	49.00
Price earnings ratio (PER) (times)	334.1	49.2	22.0
Price-to-book ratio (PBR) (times)	2.6	2.8	3.2

Directors	
Haruhisa Ishizuka	Chairman
Koji Nakamura	President

Principal Shareholders	Number of Shares (thousands)	Shareholding Ratio
Milestone Co., Ltd.	4,242	10.87
The Master Trust Bank of Japan. Ltd (trust account)	3,409	8.73
Custody Bank of Japan. Ltd (trust account)	2,457	6.29
Kyoritsu Internationl Foundation	2,037	5.22
Haruhisa Ishizuka	1,052	2.69
NOMURA PB NOMINEE LIMITED OMNIBUS (CASHPB) Standing proxy: Nomura Securities Co., Ltd.	992	2.54
MSIP CLIENT SECURITIES Standing proxy: Morgan Stanley MUFG Securities Co., Ltd.	931	2.38
Sumitomo Mitsui banking Corporation	792	2.03
Nippon Life Insurance Company Standing proxy: The Master Trust Bank of Japan. Ltd	548	1.40
GOLDMAN. SACHS & CO. REG Standing proxy: Goldman Sachs Japan Co., Ltd.	521	1.33

As of March 31, 2024

 $\ensuremath{\mbox{\%The}}$ shareholding ratio is calculated after deducting 205 thousand shares of treasury stock.

**The shareholding ratio is rounded down to the second decimal place.